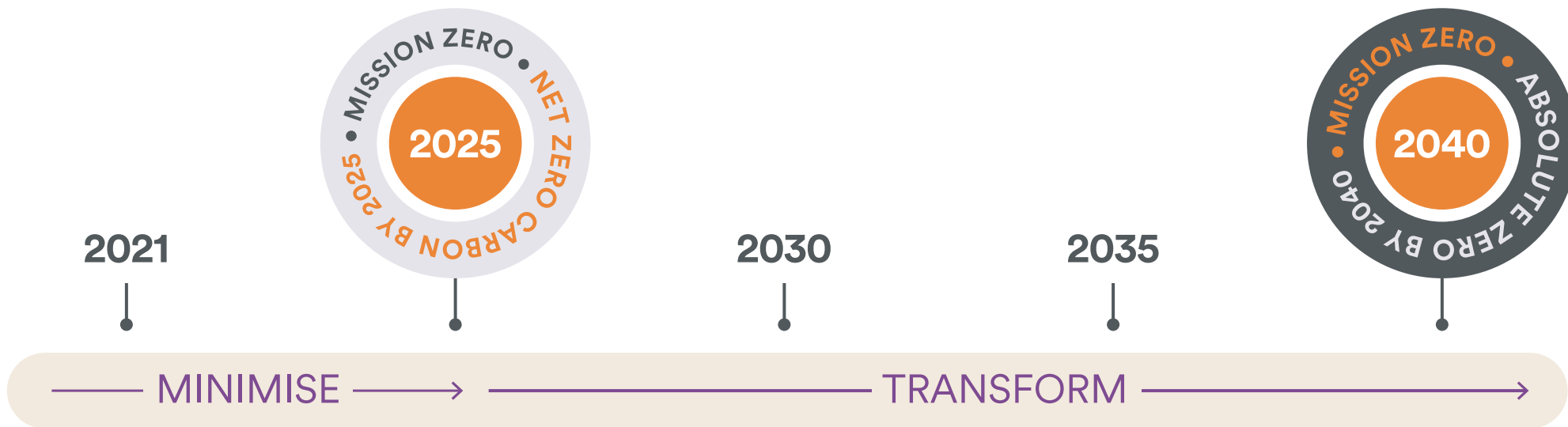


MISSION ZERO ROADMAP



SCOPE	INITIATIVES	2021	2025	2030	2035	2040	OUTCOMES
Fuels we burn SCOPE 1	Trial renewable diesel, hydrogen and alternative low-carbon fuels		●				No liquid fossil fuels used onsite
	Increase use of electric construction plant & equipment			●			100% electric construction plant
	Set decarbonisation strategies for projects with gas supplies				●		100% decarbonised heating and hot water infrastructure
Power we consume SCOPE 2	Switch all electricity to renewable tariffs		●				100% renewable electricity
	Increase onsite renewable energy			●			100% of developments meet onsite renewable energy generation target
	Incorporate battery storage into building design					●	100% of developments have battery storage
	Set operational energy use intensity targets for existing & new buildings				●		Buildings achieve industry targets for in-use energy performance
	Implement fossil fuel free energy strategies on integrated projects					●	100% of developments have fossil fuel free energy
	Implement fine-tuning & aftercare strategies for new buildings					●	No energy performance gap on handover
Materials and services we buy SCOPE 3	Develop tools to capture, calculate & analyse whole life carbon data		●				Measure whole life carbon consistently
	Set decarbonisation trajectories for key product areas		●				Regulate embodied carbon budgets & targets
	Collaborate with suppliers to eliminate embodied carbon					●	100% of supplier contracts include zero carbon requirements
	Create zero carbon Design for Manufacture & Assembly approach					●	Zero carbon DfMA approach used on developments
Tenant emissions SCOPE 3	Develop and pilot green leases for Offices, Retail and Residential tenants			●			100% of new tenants sign up to green leases
	Engage tenants to reduce their emissions					●	100% of tenants switched to renewable energy tariffs